

1H 2016 Results Conference Call

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Agenda

1.Financial Highlights (Q2 FY2016)

2.Business Highlights (Q2 FY2016)

3.Mid to Long term Strategy

4.Q&A



1.Financial Highlights (Q2 FY2016)



Q2 Consolidated Results for FY2016 (IFRS)

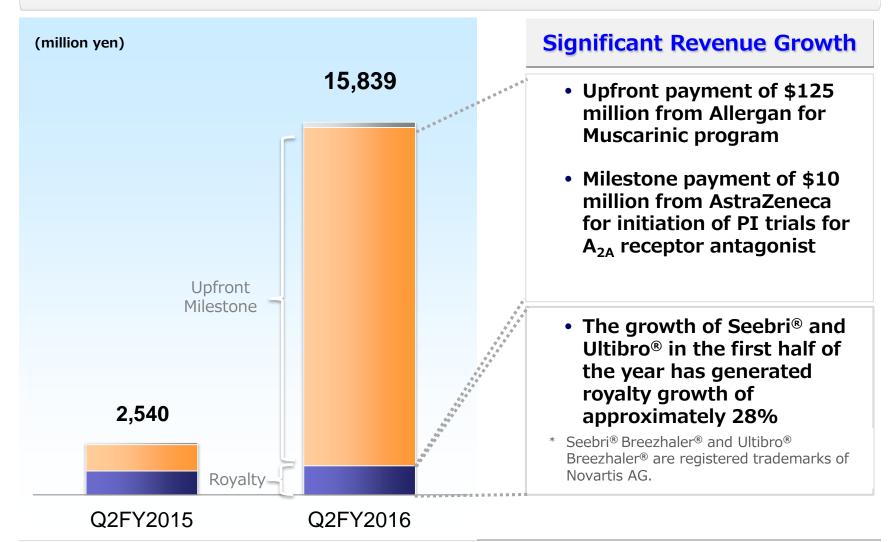
(million yen)

	Q2 FY15	Q2 FY16	%change	FY16 Forecast	Progression
Revenue	2,540	15,839	523%	27,925	56%
Gross Profit	2,540	15,839	523%	-	
R&D expenses	1,896	1,657	-13%	7,074	23%
SG&A expenses	1,440	2,069	44%	4,027	51%
Operating income (loss)	(753)	12,223	-	17,096	71%
Net income before tax(loss)	(1,418)	13,245	-	14,901	88%
Net income attributable to owners of the parent company	(1,128)	10,716	-	13,064	82%
	March 31 th 2016	September 30 th 2016	Change		
Cash & cash equivalents	10,068	15,680	+5,612		

Q2 FY2016 Financial Results, 14 November 2016



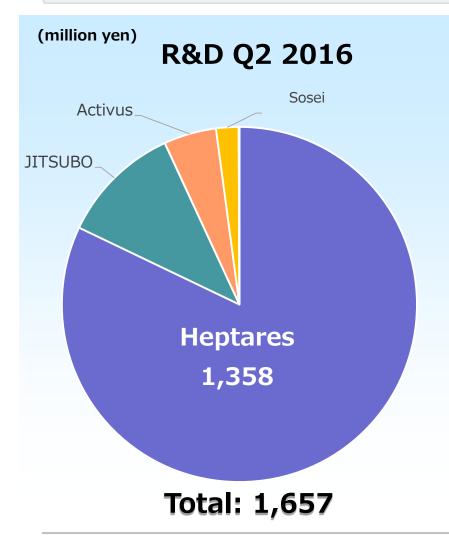
Revenue



Q2 FY2016 Financial Results, 14 November 2016



R&D Expenses and SG&A Expenses



R&D	Q2 FY15	Q2 FY16	% change
Heptares	1,678	1,358	87%
JITSUBO	75	182	242%
Activus	108	79	73%
Sosei KK	34	35	102%
Total	1,896	1,657	87.3

		(million yen)
SG&A	Q2 FY15	Q2 FY16	% change
Personnel	468	815	174%
Legal, professional	283	561	198%
Other	688	692	101%
Total	1,440	2,069	143%

(million yen)



FY2016 Financial Forecast

No changes to the full year forecast

Business is progressing well, variables that could impact full year forecast include;

- Continued volatility of the FX rates
- Timing of milestone payments
- Progression of licensing activities



2.Business Highlights (Q2 FY2016)



Business Highlights

Excellent progress across all segments

Sosei R&D Ltd.

-Steady growth of royalty revenue stream from COPD products

	Q3 2016	Q3 2016 Q3 2015 % change		ange
	USD m	USD m	USD	CC*
Ultibro Breezhaler	95	66	44	38
Seebri Breezhaler	37	38	-3	-2

*Based on Novartis Q3 and 9M 2016 Condensed Interim Financial Report

*cc (constant currency), an exchange rate that eliminates the effects of exchange rate fluctuations

Seebri® Breezhaler®(LAMA; Development code: NVA237)

Ultibro® Breezhaler®(LAMA/LABA; Development code: QVA149)

Sosei Co. Ltd.

-Completion of Ph3 clinical trial in Japan for SO-1105 (Oropharyngeal candidiasis)

*NDA submission will be expected in the 2^{nd} half of this fiscal year



-Preclinical progress with APP13002 (infectious eye diseases) APP13007 (inflammatory eye diseases)



Business Highlights

Excellent progress across all segments



-Joint development and commercialization for Animal Ghrelin with Dai Nippon Sumitomo on August 18th

-Joint development of novel GPCR-targeting peptide candidates with Heptares on November 10th

-2.5bn yen fundraising has completed successfully through Third-Party Allotment on November 11th **50261 CVC**

-Launched RMF1 on June 23rd

*First investment will be expected in the 2nd half of this fiscal year.







Business Highlights

Heptares is Key Driver of Growth Acceleration

Allergan/Heptares agreement

April 2016: Develop & commercialize novel therapeutic drugs for Alzheimer's and other neurological diseases with Allergan

Allergan has received exclusive rights to develop and commercialize broad clinical and preclinical portfolio of M_1 , M_4 and dual M_1/M_4 agonists for the treatment of major neurological diseases including Alzheimer's disease



Heptares has received upfront payment of \$125 million

Astra Zeneca: Initiation of Ph1

Aug 2015: Agreement with AstraZeneca to develop cancer treatments

Heptares has granted AstraZeneca exclusive global rights to develop, manufacture and commercialise the adenosine A_{2A} receptor antagonist, HTL1071, a small molecule immuno-oncology candidate, and potential additional A_{2A} receptor-blocking compounds.



Initiation of Phase 1 clinical study triggered a \$10 million milestone payment



3.Mid to Long term Strategy



3.Mid to Long term Strategy

To become a global Biotech Company, anchored in Japan

I. Operational Priorities (Organic/Inorganic)
II. Financial Profile and outlook
III. Business Model Evolution



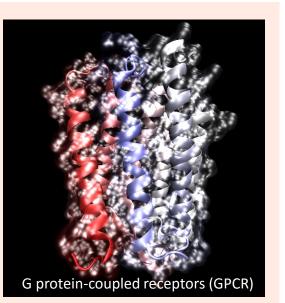


I .Operational Priority: Organic growth led by Heptares



Structure based drug design and development using Heptares StaR[®] technology is at the centre of Sosei's organic growth and development strategy, we will look to;

-Strengthen our science and technology leadership -Expand and advance a broader pipeline of novel -Extend internal development regulatory and commercial capabilities







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Focus on Development in Japan such as SO-1105



Heptares Impact: Expand and Advance a Broader Pipeline (Multiple revenue stream opportunities)

	Product/Programme	Indication	Partner	Discov.	Preclin.	Phase 1	Phase 2	Phase 3	Market
. <u></u>	Products /Development	Pipeline (Sosei)			-				
Sosei	Seebri®/Ultibro®	COPD	U NOVARTIS						
0)	QVM 149	Asthma	U NOVARTIS						
	Wave 1: Partnered Pipe	line (Heptares)			-		-		
\mathbf{H}	M ₁ agonist	AD/Sz Cognition	🔅 Allergan						
<u>ب</u> ا	M ₄ agonist	AD/Sz Psychosis	🐗 Allergan						
WAVE	M ₁ M ₄ dual agonist	Sz/AD Psych / Cog	🚓 Allergan						
>	A _{2A} antagonist	Cancer I/O	AstraZeneca						
	CGRP antagonist	Migraine	57377						
	Wave 2: Proprietary Pipe	eline (Heptares)							
	mGlu₅ NAM	Neurology							
	5	.							
2	Orexin OX ₁ antagonist	Addiction							
/E 2									
AVE	Orexin OX ₁ antagonist	Addiction							
	Orexin OX ₁ antagonist Orexin OX ₂ agonists	Addiction Narcolepsy							
AVE	Orexin OX ₁ antagonist Orexin OX ₂ agonists Anti-PAR2 mAb	Addiction Narcolepsy Atopic Dermatitis	kymab						
AVE	Orexin OX ₁ antagonist Orexin OX ₂ agonists Anti-PAR2 mAb GLP-1 antagonist	Addiction Narcolepsy Atopic Dermatitis Hyperinsulinism	kymab						



I .Operational Priority: Inorganic growth through M&A

Targeted M&A and in-licensing remains important part of inorganic growth strategy



STRENGTHEN discovery, development, and commercialisation technologies and capabilities



COMPLEMENT existing technologies and capabilities

ACCELERATE delivery; e.g. in-licensing of late stage candidates

Effective Strategy Delivery



II. Financial Profile and Outlook

1. Strong financial profile

- ✓ Milestone and royalty revenues received from licensed COPD products (Novartis)
- ✓ >\$175m generated in equity, upfront and milestone payments from Heptares partners
- Strong and flexible balance sheet well-placed to access equity debt or capital markets

2. Robust long-term revenue outlook

- ✓ Novartis continued milestones plus royalties from Seebri[®], Ultibro[®] and potentially QVM149 triple in asthma
- Current Heptares partnerships potential to generate up to \$6.1bn in future milestones, plus royalties
- ✓ Future revenues from proprietary and partnered pipeline



II. Business Model Evolution

Building a leading global Biotech Company

- Develop multiple and sustainable revenue streams beyond COPD product royalties
- Mixed model of proprietary and partnered pipeline
- Balanced model of organic and inorganic growth



- Proprietary product
 commercialization
- COPD+Asthma products royalties
- Additional product royalties
- Pipeline partnerships
- Technology deals
- Corporate development

LATE STAGE DEVELOPMENT/ COMMERCIALIZATION

Today

- COPD product royalties
- Early stage pipeline partnership
- Technology deals
- Emerging 'next-wave' pipeline

EARLY STAGE DEVELOPMENT

- Pipeline partnerships
- COPD product royalties
- Technology deals
- Proprietary pipeline advance into late stage
- Corporate development

MID STAGE DEVELOPMENT



Thank you!



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